

IOBY20 PROGRESS REPORT 2018 UPDATE



REDUCING REOFFENDING 10% BY 2020



Government
of South Australia

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MINISTER'S FOREWORD

This Government's 10by20 reform work is critically important – working to reduce the rate of reoffending and, in turn, ensuring greater community safety and less crime on our streets.

It has been a busy six months following the release of the 10by20 Action Plan and as I visit and meet the dedicated staff all over SA who work tirelessly towards making our State a safer place, I am confident we have already laid a strong foundation to reach our ambitious target of reducing reoffending 10% by 2020.

Recent statistics reveal this Government was making progress in reducing reoffending even before our 10by20 Action Plan was released in July 2017.

For prisoners released in 2014-15, the rate of reoffending dropped to 45% – this represents a 2.1% decrease in the reoffending rate overall. And we've also seen the number of prisoners engaged in education programs increase by a massive 59% from 2015-16 to 2016-17 – that's over 700 additional prisoners engaged in education.

The \$40M investment we've made under the 10by20 Action Plan will substantially accelerate our progress towards reducing reoffending by 10%.

Already, two brand new rehabilitation programs have been introduced, as well as supporting the implementation and expansion of programs which target prisoners facing short sentences, those on remand and those serving sentences outside of prison.

Over 1400 prisoners are now employed in prison industries across the system, gaining valuable skills in fields such as metal fabrication and carpentry – and this number continues to grow. It's vital that we increase the skills, training and employability of prisoners as they prepare to embark on a life free from crime.

I am pleased to advise that the New Foundations and Work Ready, Release Ready programs have been developed, with the Work Ready Release Ready contract now signed. These key initiatives support the preventative measures of accommodation and employment pathways and will take us one step closer in realising our target.

Many more initiatives are already underway and we will continue to strive to meet our bold target to reduce reoffending 10% by 2020.

I look forward to continuing to work with the Department and the broader community to implement these key programs and realise this landmark shift in correctional services policy – working toward a safer community.

Hon Chris Picton MP
Minister for Correctional Services



**REDUCING
REOFFENDING**

**GROWING
CHANGE**

REDUCING REOFFENDING: GROWING CHANGE

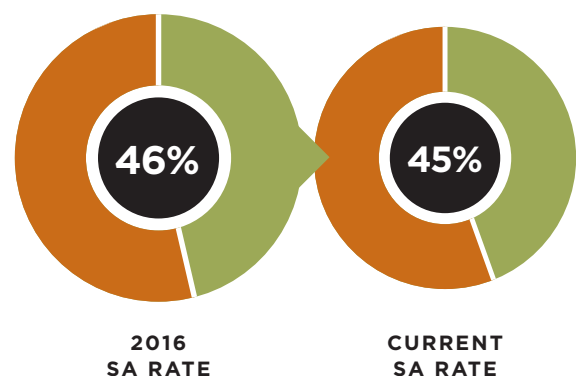


The Reducing Reoffending: 10% by 2020 (10by20) strategy was launched in August 2016 in response to key indicators across our prison system; the State's prison population had been growing by 6% per year and more than 75% of the State's prisoners had been in prison before. By setting a target, the South Australian Government has committed to building safer communities by addressing the high rates of reoffending.

Over the past six months, since the release of the 10by20 Action Plan, we have seen a number of positive changes to our correctional services system. These changes are building on work that was already being undertaken by the South Australian Government in recent years.

The latest data revealing the rate of reoffending for prisoners released in 2014-15 shows that real impacts were already being made – with the rate of reoffending falling to 45%. This means we have already achieved 2.1% off the 10% reduction target, even prior to the 10by20 strategy.

The work being undertaken now with our \$40M investment in the 10by20 Action Plan will substantially accelerate progress toward our ambitious 10by20 target.



¹5.9% represents the compound growth rate for the South Australian prison system over the past 10 years.

In 2016, the State Government set up a Strategic Policy Panel, chaired by Mr Nyunggai Warren Mundine AO, to provide independent advice that would form the foundation of a reform strategy for the State.

Following a four month deliberation process, the 10by20 Panel provided six strategies with 36 associated recommendations. In 2017, the South Australian Government released its Response and Action Plan, in which it accepted all of the Panel's recommendations.

The South Australian Government has also committed to report on progress against the 10by20 Action Plan annually. This is the first Progress Report following implementation of the strategy.

This document outlines how the Government is tracking against the six 10by20 strategies. The following sections provide an overview of the key achievements to date and next steps to ensure a continued focus on achieving the target.

Good progress has been made on the 10by20 strategy to date. The South Australian Government has:

- ▶ Supported the implementation and expansion of 10by20 rehabilitation programs, including two new programs following the release of the 10by20 Action Plan. These programs target specific cohorts, including offenders on short sentences and those in the community.

These programs include:

- **Living Without Violence** a moderate-intensity rehabilitation program for violent offenders
- **Sexual Behaviour Clinic moderate intensity** a moderate-intensity rehabilitation program for Sexual Offenders
- **Alcohol and Other Drugs Therapeutic Community** a live-in therapeutic program targeted at prisoners with a history of substance addiction
- **Making Changes Modified** a small-group format of the department's Making Changes Program designed for use in regional community correctional centres.
- **Domestic and Family Violence Intervention Program** the department's rehabilitation program for perpetrators of domestic violence.

- ▶ Progressed development of the Work Ready, Release Ready (WRRR) and New Foundations programs, which provide targeted services to ensure that offenders have the skills and supports to transition well to community and desist from crime long-term.
- ▶ Awarded the contract for the provision of employment support services for the WRRR program, which is set to commence in January 2018.
- ▶ Continued to engage the Aboriginal Reference Group in early concept development for the proposed Community Transition and Learning Centre and for the DCS Aboriginal Strategic Framework.
- ▶ Employed 1415 eligible prisoners in prison industries.
- ▶ Partnered with OARS SA to deliver the Home Detention Integrated Support Services Program, providing tailored reintegration services to offenders on home detention.
- ▶ Engaged 297 DCS staff in Wellbeing and Resilience training.
- ▶ Developed partnerships with local councils, businesses, non-profit groups and other Government agencies to collaborate on 10by20 initiatives.

The State Government remains committed to reducing reoffending and will monitor progress closely. Through the 10by20 program, the Government will continue to work proactively to improve community safety and help more offenders to turn their lives around.

The information gathered here will assist in providing an evidence-base on the most effective ways to address reoffending, ensuring the Action Plan continues to be a 'living document' that will achieve the 10by20 vision of a safer community by reducing reoffending: 10% by 2020.

Achieving a reduction in the rate of reoffending is a target that requires sustained effort with an approach across multiple levels, from policy through to program and service delivery.

By continuing to work to achieve the target, we prioritise important long-term goals. The strategy can have a positive impact on all South Australians by reducing the number of victims and building safer communities.



10BY20

THE SIX STRATEGIC DIRECTIONS

10BY20: THE SIX STRATEGIC DIRECTIONS

The South Australian Government has a vision that our neighbourhoods will be safe and welcoming places where people can live active and healthy lives and feel part of the community.

South Australia has already seen a reduction in crime rates across the state, however reoffending continues to have an impact on the safety and security of our neighbourhoods. Repeat offenders are responsible for a large proportion of South Australian crime, but changes can be made across the system to reduce reoffending and improve community safety.

The 10by20 target and the action the State Government is taking against the six strategies will support achievement of this important goal, which will have benefits for all South Australians.



1



SUCCESSFUL RETURN TO COMMUNITY

358

Referrals to the new NGO managed Home Detention Integrated Support Services Program in 2017

\$18.9M

Invested in the New Foundations housing program to support prisoners to be released into appropriate accommodation

↑73%

Increase in participation of Aboriginal prisoners in the 'Our Way, My Choice' program between 2015 and 2017

72

Offenders accessed accommodation through the Integrated Housing Exits Program in 2017

↑35%

Increase in rehabilitation program commencements in the 2016-17 financial year

197

Offenders commenced a DCS rehabilitation program delivered in the community in 2017

14

Sentenced prisoners participated in the Sexual Behaviour Clinic - me program; specifically designed for offenders with cognitive impairments in 2017

"For many women on the Women's Integrated Support Program, the reduced isolation and positive sense of community connection has been what has sustained them to exit custody in the long-term."

Offender Development Manager, Adelaide Women's Prison/Adelaide Pre-Release Centre



All 10by20 tenders require Providers to deliver services tailored to women, Aboriginal and CALD² participants



Worked with the Department for Premier and Cabinet to implement the innovative Aspire Social Impact Bond program in partnership with the Hutt St Centre and Social Ventures Australia

365

Offenders on Home Detention in 2017 successfully completed their orders

² Culturally and linguistically diverse

PROGRESS IN 2017

- ▶ Developed a service delivery model for the New Foundations housing program with a focus on ensuring positive, long term outcomes for participants and the community.
- ▶ Began a competitive procurement process to engage a partner to deliver the New Foundations program.
- ▶ Delivered a range of targeted housing programs, including the Integrated Housing Exits Program, the ASPIRE Program, and the Women's Integrated Support Program.
- ▶ Commenced a literature review to identify best practice models for end-to-end case management.
- ▶ Continued to operate the Drug and Alcohol Therapeutic Community Program at the Cadell Training Centre.
- ▶ Partnered with OARS SA to deliver the Home Detention Integrated Support Services Program. The program provides tailored reintegration services to offenders on home detention.
- ▶ Continued to deliver programs tailored to Aboriginal, Culturally and Linguistically Diverse, and learning or cognitively impaired offenders.
- ▶ Provided culturally safe learning environments for Aboriginal offenders to enable enhanced receptiveness towards DCS' rehabilitation programs.
- ▶ Strengthened cultural safety for Aboriginal offenders through tailored non-criminogenic programs.

UPCOMING ACTION FOR 2018

- ▶ Engaged Workskil Australia to deliver the WRRR Employment Services.
- ▶ Continue to undertake the New Foundations procurement process and finalise the operating model.
- ▶ Monitor the Integrated Housing Exits Program, the ASPIRE Program, and the Women's Integrated Support Program to ensure positive long-term outcomes for participants.
- ▶ Develop an end-to-end case management service model based on best practice principles.
- ▶ Support the ongoing delivery of Home Detention Integrated Support Services Program to meet the needs of offenders on Home Detention and provide services that support long term desistance from crime.
- ▶ Continue implementing the Drug and Alcohol Therapeutic Community Program to support more offenders to address issues of substance dependence.
- ▶ Expand the Aboriginal Elders Visiting Program (AEVP) across all prison locations. The AEVP involves volunteer Aboriginal Elders assisting prisoners to re-establish and strengthen their connection to family and community prior to exiting prison through their cultural authority in strengthening family kinship ties. The Aboriginal Elders also remind and encourage offenders of their cultural and family responsibilities within their community.

2



EMPLOYMENT AND INDUSTRY



Expansion
of the Port
Augusta Prison
Industrial Complex
by 2000sqm to
increase prisoner
employment
opportunities

\$2 733 572

Value delivered directly to the
community through community
reparation activity undertaken by
offenders in 2017³

94%

Eligible prisoners
employed in prison
industries across the
system in 2017

*"We all want to find a job as soon
as we're out of here and we're
hoping from all the skills we've
learnt [that] we'll be able to."*

**Prisoner at the Adelaide Pre-Release
Centre Employment Forum**

1368

Community service hours
delivered by offenders
on Home Detention
Orders in 2017



Partnered
with Flinders
University, the
University of South
Australia, the Art
Gallery of South
Australia, Country
Arts SA, and Writers
SA to consider the
development of a
Creative Industries'
program for DCS

\$9.2M

Invested in Work Ready
Release Ready to support
prisoners with education, skills
and training to seek and maintain
work on release from prison

↑59%

Increase in eligible
prisoners engaged in
education and training
in 2016-17 compared
to 2015-16

*"I feel like I've been given a second
chance. I am going to take my
opportunity and turn my life around."*

**Prisoner involved in the Metropolitan Parks
Project in partnership with Department of
Environment, Water and Natural Resources**



Port Augusta Prison partnered
with the Department of Environment,
Water and Natural Resources to
engage prisoners in environmental
projects across the state

³ Based on the actual number of community service hours delivered and the South Australian minimum wage for adults over 21.

PROGRESS IN 2017

- ▶ Developed the Work Ready, Release Ready (WRRR) service delivery model to ensure more prisoners are 'work ready' when released from prison.
- ▶ Undertook a competitive procurement process for the delivery of specialist WRRR Employment Services.
- ▶ Engaged local businesses through a Business Expo held at the Adelaide Pre release Centre.
- ▶ Partnered with TAFE SA to improve prisoner access to courses. This state wide training will improve skill transferability across prisons.
- ▶ Implemented Structured Day Programs across prison sites to develop transferable skills and maximise employment opportunities for prisoners.
- ▶ Engaged with the community and local business to increase awareness about manufacturing contract opportunities that prison industries offer.
- ▶ Investigated opportunities for encouraging social enterprises with offenders.
- ▶ Delivered training in First Aid, Machine Operations and Rail Safety Awareness to participants in the REPAY SA initiative. The dedicated female work crew maintained the Amy Gillett Track and parts of the State Railway Network.
- ▶ Partnered with the Department of Environment, Water and Natural Resources to have prisoners install 13km of foot netting to manage the threat of feral animals around the Arid Recovery Reserve.

UPCOMING ACTION FOR 2018

- ▶ Finalise the WRRR program model. The program will engage offenders with education, training and support to improve employment outcomes.
- ▶ Partner with the WRRR Employment Service Provider to deliver the program in prison and in the community.
- ▶ Increase targeted training through engagement with local businesses to improve DCS' responsiveness to recognised labour market skill shortages.
- ▶ Pilot five Employment Service programs at prison sites across South Australia.
- ▶ Expand available shifts at Port Augusta Prison industries to maximise capacity.
- ▶ Continue to investigate opportunities for the expansion of prison industries.
- ▶ Investigate the expansion of a work camp program in collaboration with the Department of Environment, Water and Natural Resources. Work camps allow prisoners to participate in programs and training to enhance employment prospects on release.
- ▶ Explore opportunities to partner with the Department of Transport, Planning and Infrastructure to provide artwork produced by prisoners on signal boxes along the Adelaide Metro tram and railway lines.
- ▶ Finalise the development of a Creative Industries strategy for DCS.
- ▶ Continue to investigate opportunities for social enterprises.
- ▶ Work with the Commonwealth Government to implement the Prison to Work Action Plan.

3



PRIORITISING TARGET COHORTS



New 10by20 rehabilitation programs launched in 2017 targeting specific cohorts, including offenders on short sentences and in the community

\$12.513M

Invested to increase the number of hours of rehabilitation programs available in prison and the community

The Bail Accommodation Support Program (BASP) commenced operations at The Arches in 2017, providing short-term accommodation for alleged offenders on bail



Ruby Unit opened at the Adelaide Women's Prison

10

Women engaged in practical construction training by MOSSOP Construction at the Adelaide Women's Prison

19

Additional staff members employed through new funding to manage, deliver and evaluate rehabilitation programs



Healing Circle built in 2017 at the Adelaide Women's Prison to support the rehabilitation of Aboriginal women prisoners

"One of the best support networks I've been with."

BASP Participant

100

Participants provided with accommodation and support during the first six months of operation of the BASP, from May 2017

1 624

Additional hour of rehabilitation program delivery provided through new funding in the 2016-17 financial year



OARS SA funded to deliver the Self-Management and Recovery Training drug and alcohol program through DCS' Community Grants Program, which commenced in February 2017

PROGRESS IN 2017

- ▶ Continued to deliver on the *Strong Foundations and Clear Pathways: Women Offender Framework and Action Plan June 2014 – June 2019*.
- ▶ Undertook further refurbishment of the Adelaide Women's Prison that included the development of the Ruby Unit, a community centre, a Healing Circle, and a walking trail.
- ▶ Implemented the co-located Women's and Children's Health Network health unit at Port Adelaide.
- ▶ Partnered with Anglicare SA to implement the Bail Accommodation Support Program (BASP). The BASP provides short-term accommodation for alleged offenders on bail who would otherwise be remanded in custody.
- ▶ Supported the University of New South Wales to commence an independent evaluation of Home Detention in South Australia following the changes to home detention in 2017.
- ▶ Monitored the implementation of the Alcohol and Drug Therapeutic Community at the Cadell Training Centre.
- ▶ Supported the implementation of the Self-Management and Recovery Training drug and alcohol program by OARS SA, funded through DCS' Community Grants Program.
- ▶ Trialled a Domestic and Family Violence Intervention Program (DFVIP) for remand prisoners at Yatala Labour Prison from June to October 2017.

UPCOMING ACTION FOR 2018

- ▶ Develop and implement an accredited training package for staff working with women in prison.
- ▶ Complete the refurbishment of the Adelaide Women's Prison, focusing on the development of a new health facility.
- ▶ Monitor the delivery of the BASP by Anglicare SA.
- ▶ Continue to provide targeted rehabilitation to offenders on short and community-based sentences.
- ▶ Support UNSW in their independent evaluation of Home Detention.
- ▶ Commence implementation of Intensive Corrections Orders (ICOs) in South Australia. ICOs will provide a new community based order which targets offenders on short sentences.
- ▶ Finalise DCS' 2018-2020 Research Agenda, which will strengthen the Department's research and evaluation to inform evidence-based decision-making.
- ▶ Monitor outcomes of prisoners involved in the Alcohol and Drug Therapeutic Community.
- ▶ Continue to work with key stakeholders in delivering on the *Strong Foundations and Clear Pathways: Women Offender Framework and Action Plan June 2014 – June 2019*.
- ▶ Support the reintroduction of the Correctional Services (Miscellaneous) Amendment Bill 2017 to Parliament to ensure community safety is the primary object and guiding principle of the *Correctional Services Act*.
- ▶ Further pilot the DFWIP with remand prisoners in 2018. The first program is scheduled to commence in the first quarter of 2018.

4



STRATEGY FOR ABORIGINAL OFFENDERS



Volunteer Elders engaged with Aboriginal men and women at prison sites across the State. The Aboriginal Elders Visiting Program assists prisoners to re-establish and strengthen their connection to family and community prior to exiting prison

23

Aboriginal men participated in the 'Our Way My Choice' program in prison, which engages Aboriginal participants in a culturally safe learning environment in 2017



Continued to investigate the implementation of a trial Community Transition and Learning Centre in partnership with the Commonwealth Government



Piloted the 'Our Way My Choice' program for Aboriginal men in the community in 2017

Aboriginal Reference Group membership:

- ▶ Cheryl Axleby, CEO, Aboriginal Legal Rights Movement Inc.
- ▶ Allan Jones, Managing Director, ART Employment
- ▶ Major Sumner, Board Member, Aboriginal Prisoners & Offenders Support Services
- ▶ Paul Tanner, Senior Aboriginal Justice Officer, Courts Administration Authority
- ▶ Nerida Saunders, Aboriginal Affairs and Reconciliation Division, Department of the Premier and Cabinet
- ▶ Aaron Stuart, Co-chair, Aboriginal Community Engagement Group
- ▶ Wayne Miller, Ceduna Aboriginal Corporation (former member)

14

Aboriginal Liaison Officers employed to provide assistance to Aboriginal prisoners and offenders in 2017



Piloted Aboriginal specific Violence Prevention Program for Aboriginal male prisoners at Mobilong Prison in 2017

\$122 902

Funded to community organisations to deliver Aboriginal specific support programs through the 2017 DCS Community Grants Program funding.

80%

Aboriginal prisoners enrolled in the DRUMBEAT at Port Augusta Prison in 2017 completed the Program

PROGRESS IN 2017

- ▶ Re-formed the Aboriginal Reference Group to provide support and strategic guidance on the development and implementation of responses outlined in the 10by20 Action Plan.
- ▶ Undertook initial program design and implementation planning on the Community Transition and Learning Centre (CTLIC) in partnership with the Department of the Prime Minister and Cabinet and local community leaders. The CTLIC seeks to provide a culturally appropriate in-community program for Aboriginal offenders.
- ▶ Engaged the Aboriginal Reference Group in early concept development for the proposed CTLIC and for an Aboriginal Strategic Framework for DCS.
- ▶ Partnered with Aboriginal organisations to ensure Aboriginal prisoners have access to culturally appropriate services and supports.
- ▶ Delivered Aboriginal specific programs in prison and in the community.
- ▶ Partnered with South Australian Prison Health Service (SAPHS) and the Wardliparingga Aboriginal Research Unit at the South Australian Health and Medical Research Institute to develop a Model of Care for Aboriginal prisoners. The Model of Care will address the broad needs of Aboriginal prisoners through a holistic health care approach.
- ▶ Engaged Aboriginal women prisoners in the creation and build of the Healing Circle at the Adelaide Women's Prison.

UPCOMING ACTION FOR 2018

- ▶ Engage the Aboriginal Reference Group in the design and implementation of 10by20 programs, including the Aboriginal Strategic Framework and the CTLIC.
- ▶ Develop an Aboriginal Strategic Framework that guides and supports DCS' policy and practice through a dedicated focus on Aboriginal people and communities.
- ▶ Engage all DCS staff in the development of the Aboriginal Strategic Framework and build understanding and commitment across the Department.
- ▶ Finalise the CTLIC service delivery model and undertake a program implementation process that considers the specific cultural and geographical elements of the centre.
- ▶ Develop a Community Engagement Strategy to guide discussions with the local community on the CTLIC.
- ▶ Progress the implementation plan for the Model of Care in partnership with SAPHS.
- ▶ Ensure that Aboriginal offenders continue to have access to culturally appropriate programs and services in prison and in the community.
- ▶ Continue to hold 'Prevention of Aboriginal Deaths In Custody' forums every six weeks.
- ▶ Work with the Commonwealth Government to implement the Prison to Work Action Plan. Prison to Work aims to improve long-term employment outcomes for Aboriginal offenders.

5



DCS AGENCY AND STAFF RESPONSE



**Whole of
Department
survey** of
staff's health
and wellbeing

*"... I can use many of
the tools in my personal
and work life."*

**DCS staff member on the
Wellbeing and Resilience
training program**

150

Attendees at DCS
Community Forums
in Murray Bridge and
Port Lincoln in 2017

297

DCS staff engaged
in Wellbeing and
Resilience training
in 2017



Friday January 19 2018
Celebrated the inaugural
National Corrections Day



**Piloted the Corrections'
Future Program** in partnership with
the Department of State Development,
TAFE SA and Regional Development
Australia at Port Augusta. The Program
aimed to increase employment
outcomes for Aboriginal people living in Port Augusta
with a focus on educational support and mentoring.

103

Graduating
Correctional Officers
and Correctional
Industry Officers in 2017

*"It was clear their [DCS staff]
engagement was personal, passionate
and that they wanted the inmates to
come out of the process with higher
hopes of work or employment."*

Community Forum attendee



**Prisoners and
Pups documentary**
previewed at Adelaide
Film Festival

60

Participants engaged
in the Advance Skills for
Correctional Officers
program in 2017

Continued to deliver
the Tomorrow's Senior
Managers program, an Executive
initiative to identify future senior
operational managers and unlock their
potential to ensure DCS has the right
people, in the right place, at the right time



**DCS to host two
Community Forums**
in the Riverland and
Mount Gambier in 2018

PROGRESS IN 2017

- ▶ Delivered training and workshops on the *Every Contact Counts* model to Correctional Officers and Supervisors. *Every Contact Counts* provides guidance for staff on how to support prisoners and offenders to engage in positive behaviour change and desist from crime.
- ▶ Commenced a review of the *Compulsory Training Requirements for Correctional Officers*.
- ▶ Implement the recommendations from the Trainee Correctional Officer Selection and Recruitment review.
- ▶ Developed an eLearning strategy for DCS for 2017 – 2020.
- ▶ Launched the DCS Learning Management System (LMS) to provide self-paced training programs to staff which can be accessed anytime and anywhere.
- ▶ Embedded Wellbeing and Resilience training across DCS. The training equips staff with the tools to be able to withstand, recover and grow in the face of stressors and changing demands.
- ▶ Provided training and ongoing support for DCS' Resilience trainers to build leadership across the Department.
- ▶ Undertook initial planning for the Women in Prison Resilience and Wellbeing project.
- ▶ Engaged with individuals, communities and changes to businesses across South Australia through community forums, media and other channels.

UPCOMING ACTION FOR 2018

- ▶ Finalise the development of an *Every Contact Counts* eLearning package to support all DCS staff to build their understanding of how they can assist in reducing reoffending.
- ▶ Develop initiatives that will build on organisational knowledge and capacity to embed Wellbeing and Resilience across the Department.
- ▶ Develop strategies that respond to areas of need revealed in the staff wellbeing survey.
- ▶ Develop and implement the new 10by20 Stakeholder Engagement Framework, aligned to the State's *Better Together* principles.
- ▶ Continue to engage with community members through the delivery of targeted community forums.
- ▶ Launch Corrections Day 2018 to promote, celebrate and raise awareness of the work of Corrections staff.
- ▶ Undertake a review of the Trainee Correctional Officer training program.



6



PARTNERSHIPS AND COLLABORATION



"As far as I'm concerned once they have finished their time, they have finished their time and they deserve a chance like everyone else."

Attendee at the Adelaide Pre-Release Centre Business Expo

Worked in partnership with Greyhound Racing SA to deliver the Greyhound Adoption Program training program at the Adelaide Women's Prison



Conducted a Business Expo at the Adelaide Pre-Release Centre to bring together representatives from the Government, non government, and private sectors



Adelaide Pre-Release Centre established employment partnerships with local businesses



Adelaide Women's Prison (AWP) partnered with Mossop Construction to train prisoners and support post release employment. A group of women were engaged in construction to upgrade the mainstream dormitory at AWP. The aim was to open entry into the construction industry for these women.



The Minister for Correctional Services and the Minister for the Status of Women **continued to support** the Ministerial Workgroup Women Offenders to oversee implementation of the *Strong Foundations and Clear Pathways: Women Offender Framework and Action Plan*

"We just thought it was a good opportunity to be involved in something a little different. My team find it very rewarding."

Mossop Construction and Interiors

\$275 819

In funding provided 11 community organisations through DCS' Community Grants Program. The Program focuses on supporting new initiatives that will assist in reducing reoffending



Partnered with the Department of Environment, Water and Natural Resources to deliver out of prison employment opportunities for prisoners from Adelaide Women's Prison at Cleland Wildlife Park and Blackhill Conservation Park

PROGRESS IN 2017

- ▶ Included a payment by results element in the Home Detention Integrated Support Services Program (HISSP) contract to improve public value.
- ▶ Continued to support the sharing of data between public sector agencies. Information sharing enables improved program management and service delivery with a focus on preventing crime and reducing reoffending.
- ▶ Partnered with OARS SA to deliver the HISSP. OARS SA was awarded a contract for the supply of these services under a three-year contract.
- ▶ Developed partnerships with Flinders University, University of South Australia, the Art Gallery of South Australia, Country Arts SA, and Writers SA to explore creative industries.
- ▶ Collaborated with local councils, local businesses, non-profit groups and other government agencies through prison industry initiatives.
- ▶ Continued to engage with SAPOL at an executive and operational level to promote information sharing and engagement on 10by20 implementation.
- ▶ Built upon joint partnership with Mossop Construction and Interiors, Total Space Design and The Master Builders Association to redevelop the Women's Centre at the Adelaide Women's Prison.
- ▶ Worked jointly with the Department of Environment, Water and Natural Resources to facilitate the maintenance of public national parks in the Adelaide metropolitan region and engage in work camps across five remote locations.

UPCOMING ACTION FOR 2018

- ▶ Implement payment by results elements into the contracts for the New Foundations and WRRR programs. Payment by results will allow for a greater focus on reducing reoffending and will better ensure public value.
- ▶ Manage and monitor DCS programs being delivered by community partners through a focus on achieving program goals and reducing reoffending.
- ▶ Continue to look for opportunities to engage across Government on the 10by20 Strategy.
- ▶ Support partnerships established for the service delivery of the Work Ready Release Ready and New Foundations programs.
- ▶ Continue to build upon partnerships with Flinders University, University of South Australia, the Art Gallery of South Australia, Country Arts SA, and Writers SA to explore opportunities for creative industries activities.
- ▶ Build upon collaborations with local councils, business and non-profit groups to further investigate sustainable prison industry initiatives.
- ▶ Establish a centralised information repository with standard definitions and data sets to aid improved multi-agency collaboration.






REDUCING REOFFENDING 10% BY 2020



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