

10BY20 REPORT 2022



REDUCING REOFFENDING 10% BY 2020



Government
of South Australia

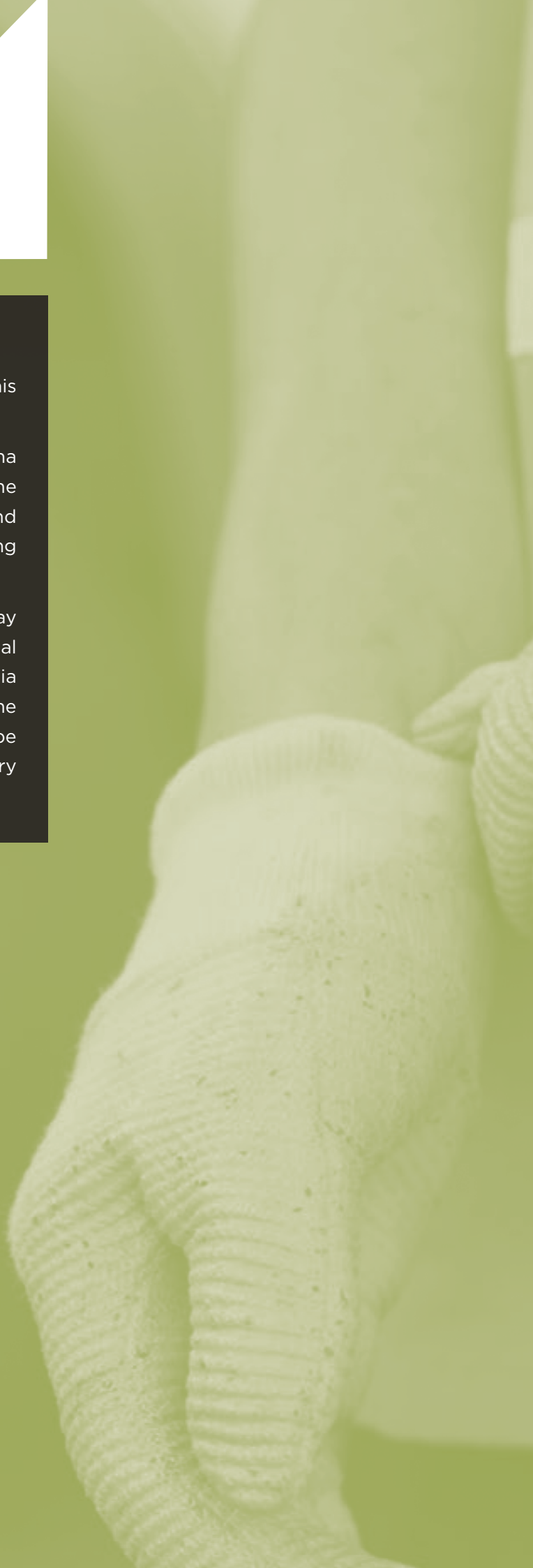


Acknowledgement of Country

The State Government acknowledges that this document was developed on Kurna land.

The State Government respects the Kurna people as the Traditional Custodians of the Adelaide region and that their cultural and heritage beliefs are still as important to the living Kurna people today.

The State Government would also like to pay respects to the cultural authority of Aboriginal people from other areas of South Australia and Australia who have contributed to the development of the Report and who will be involved in, or impacted by, the ongoing delivery of its recommendations.



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Minister's Foreword



Since commencing as the Minister for Correctional Services, I have had the opportunity to immerse myself in the amazing work the Department for Correctional Services (DCS) has undertaken with initiatives to reduce reoffending 10% by 2020 (10by20).

In 2016 the State Government embarked on a bold initiative to reduce the rate of reoffending 10% by 2020. Followed by a review of the State's correctional system by an independent Panel, the State has been driving a fundamental shift in corrections policy.

I want to congratulate everyone involved in the 10by20 initiatives to reduce reoffending. The efforts of DCS staff and our community partners have resulted in DCS not only meeting the 10by20 target but exceeding it. Indeed, because of the combined efforts towards 10by20, South Australia (SA) now has the lowest recidivism rate in the country.

This report on the achievements of the 10by20 Strategy highlights DCS' efforts in progressing the commitment to reduce SA's reoffending rate. It focuses on how the six strategic directions have driven positive outcomes for the department, offenders and the community.

I also want to acknowledge the tremendous work that DCS continues to contribute to reducing reoffending, particularly amidst responding and acting alongside the challenges presented by the COVID-19 pandemic.

The innovative methods implemented by DCS staff to monitor offenders in the community in a volatile and uncertain environment has been remarkable. In addition, prisons and the cohorts they support can present vulnerabilities and challenges. If not for the excellent efforts and tireless work undertaken to minimise disruption, our workplaces would not remain as safe as they are. Such efforts should not go unnoticed.

As the Minister, I acknowledge there is still much more we can do to build on the momentum of the 10by20 achievements to drive reoffending rates down even further and make South Australia even safer. A key focus will be through the implementation of *Closing the Gap* initiatives to reduce the rate of Aboriginal people being incarcerated.

To take that next step, and build on the success of 10by20, I am excited to announce the new Government strategy and target to reduce reoffending 20 per cent by 2026 (20by26). I look forward to updating the community on the successes of 20by26 throughout my time as Minister.

A handwritten signature in blue ink, appearing to read 'Joe Szakacs'.

Hon Joe Szakacs MP
Minister for Correctional Services

Chief Executive's Foreword



I am extremely pleased to say that the 10by20 target to reduce reoffending 10% by 2020, which was originally committed to in 2016, has not only been achieved but exceeded. This is a great credit to every staff member in the department who has worked tirelessly since the target was introduced. It has resulted in a safer community, fewer victims and the opportunity for more people exiting custody to turn their life around.

This final report highlights the key approaches that have proven effective to achieve the target. I particularly want to commend the way DCS has utilised our strategic agendas to focus on specific goals. For example, the *Aboriginal Strategic Framework 2020-2025*, the *Partnership Framework 2021-2025*, and the *Women's Action Plan 2019-2024* have enabled different business units to align their work and projects with key achievements that aim to reduce reoffending.

In addition, the investment and engagement with our non-government organisation (NGO) partners has demonstrated how implementing programs has increased opportunities to work together and focus on community rehabilitation and reintegration. I want to take this opportunity to thank all our partners for walking alongside DCS, all of whom share in the success and results achieved.

A significant aspect of the success of 10by20 has been the investment in rehabilitation programs proven to achieve results at scale. Crucial to the strategy has been utilising evidence-based programs to ensure best practice and proven to be effective by conducting formal evaluations. DCS seek holistic outcomes for people involved in the criminal justice system, victims, the community and government. The expansion of rehabilitation programs has ultimately brought positive outcomes for our target cohorts.

With the successful 10by20 strategy coming to a close, DCS will continue to capitalise on our learnings of what has been effective and will remain committed to reducing reoffending for offenders and the community through the new 20by26 strategy.

A handwritten signature in dark ink, appearing to read 'David Brown'.

David Brown
Chief Executive,
Department for Correctional Services

Background

In 2016, the State Government announced the *Reducing Reoffending: 10% by 2020* strategy to address high rates of reoffending and to support safer communities. The reoffending rate of 46.1% was used as a baseline measure, which had a target of a 10% reduction in reoffending to 41.4%.

Shortly after, an independent 10by20 Strategic Policy Panel (the Panel) was appointed by the Government. The Panel was tasked with investigating best practice in correctional services policy to identify strategies that reduce reoffending and improve rehabilitation and reintegration outcomes.

Through research and consultation with key stakeholders, the Panel developed the *Reducing Reoffending: 10% by 2020 Report*, which outlined six strategies and 36 recommendations to provide a whole-of-system change in approached to the management of offenders.

The State Government accepted each of the Panel's recommended strategies and released the *10by20 Government Response and Action Plan* in 2017, which provided a framework for implementation and accountability.

Between 2018-2021, the State Government released four progress reports, which provide an overview of progress and upcoming actions for the following year.

Hallmarks of the *10by20* strategy have been DCS investing in:

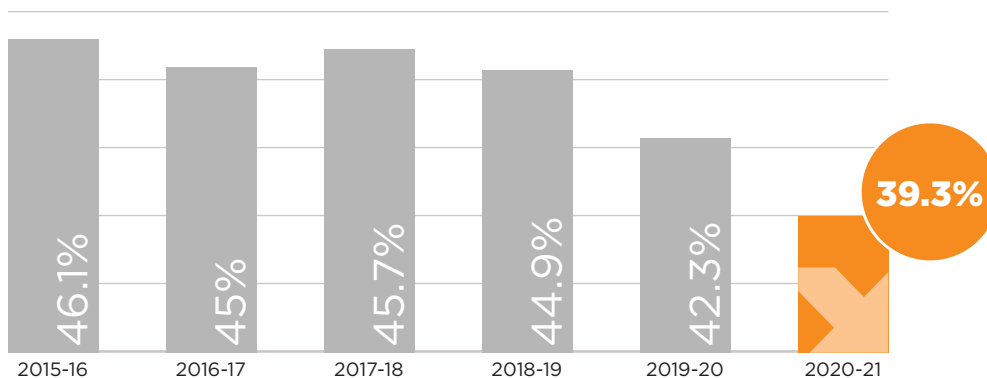
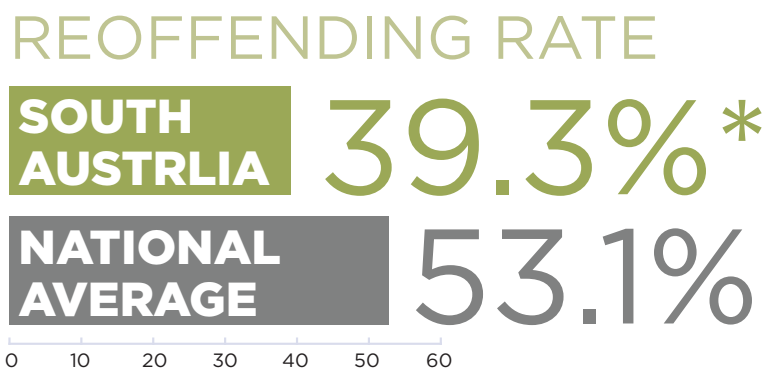
- Programs that can achieve results at scale.
- Evidence based programs with formal evaluations.
- Expanding on what has been working.
- Targeting moderate to high-risk offenders who are motivated to change.

The 10by20 Strategic Policy Panel members (left to right: Mr Michael O'Connell APM, Mr Mal Hyde AO APM OStJ, Emeritus Professor Anne Edwards AO, Mrs Nikki Govan, Mr Nyunggai Warren Mundine AO (Chair), Ms Amanda Blair and Dr Lynn Arnold AO).



Meeting the 10by20 Target

DCS is proud to have not just achieved but to have exceeded the 10by20 target. Currently SA's reoffending rate is 39.3% (Report on Government Services 2022), which represents a 15% reduction in recidivism against the baseline of 46.1%. This is the lowest recidivism rate in the country and well below the national average of 53.1%.



Prior to the 10by20 Strategy there had been a rapid growth of prisoner numbers. DCS saw a 50% increase in prison numbers over the 10 years 2011 to 2021 which did not align with the population growth of SA. Addressing the rising prison numbers through focusing on key drivers, like reducing reoffending, became a high priority and focus for DCS.

The success of meeting the 10by20 target has contributed to a safer community, fewer victims and the opportunity for more offenders to turn their life around and contribute in positive ways to their families and communities. In addition, there have been immense economic savings for the government.

* 2022 Report on Government Services recidivism measure of prisoners released from custody who return to prison or community corrections within two years

The Six Strategic Directions



1. Successful Return to Community



2. Employment and Industry



3. Prioritising Target Cohorts



4. Strategy for Aboriginal Offenders



5. DCS Agency and Staff Response



6. Partnerships and Collaboration

The six strategies outlined in the 10by20 Strategy have guided the development of evidence-based policies and programs.

This 10by20 Report highlights the major initiatives and achievements implemented between 2018-2022, which have achieved real change and contributed to surpassing the 10by20 target.

Strategy 1: Successful Return to Community

Over the life of the 10by20 strategy, DCS has implemented a range of evidence-based initiatives to support people to successfully return to the community.

HOME DETENTION INTEGRATED SUPPORT SERVICES PROGRAM (HISSP)

- Legislative amendments led to expanding enhanced community-based sentencing options for Electronic Monitoring and Intensive Support Services for people on Home Detention (HD).
- DCS and Offender Aid and Rehabilitation Services Community Transitions (OARS) partner to provide support services for eligible clients on HD. Assistance is provided for finding housing, living skills, relationships and community connectedness, alcohol and other drug support, access to physical and mental health services and financial counselling.
- Between November 2017 and February 2022, the program has supported 2,713 participants.
- Continued success is supported through the keep-in-touch support services which provides two-years of contact after participants finish the program.
- **Evaluation**
 - The University of New South Wales were selected to undertake an evaluation on the changes to HD and the HISSP. Demonstrating that those serving a HD order who received a HISSP package were significantly less likely to return to custody and resulted in more than \$59 million in direct prison offsets.^[1]

INTENSIVE HOUSING OFFICERS PROGRAM

- The Intensive Housing Support Team work to expedite housing for offenders that are in prison and approved for release onto Parole and Release Ordered Home Detention.
- They assist in helping people involved in the criminal justice system find suitable accommodation after receiving referrals directly from the Parole Board Secretariat and the Home Detention Committee.
- Since the program's inception in November 2020, the team have housed over 400 clients. This milestone has been achieved through the team's hard work and through developing and strengthening relationships with housing providers and advocating for DCS clients.

[1] Cale, J., Zmudzki, F. and Hilferty, F., Whitten, T. (2021). Evaluation of Home Detention in South Australia, Report 1. Sydney: UNSW Social Policy Research Centre.



Aaron at Mobilong Prison delivering 'Preparing for your Release' to WRRR participants

WORK READY RELEASE READY (WRRR) PROGRAM

- A specialist vocational training and employment program that links people to a job before release from custody and provides intensive community support for 12 months post release to maintain employment.
- Delivered in partnership with Workskil Australia.
- As of February 2022, the program has provided mentoring services to 1150 individuals.
- Of these, 620 individuals have commenced the 'Employment Phase' of the program, with 338 (54.5%) of these participants having commenced in at least one paid job.

Good News Story

Jamal (name has been changed) participated in the WRRR during his time at Cadell Training Centre (CTC). WRRR supported Jamal to map out his employment and education goals based on his work history and skill set. Jamal identified that his main goal was to gain an apprenticeship or find work in construction, and subsequently completed a number of courses to become accredited in this line of work.

Jamal's WRRR mentor helped to develop his resume, introduced him to various construction roles and apprenticeships, and assisted in organising an Employment Services Assessment at Centrelink to ensure he was connected with the right support to gain employment.

Initially finding work was tough for Jamal, but his mentor helped him get connected to a roofing role as a labourer and he successfully obtained the position. Jamal exhibited such an excellent work ethic and skills in his job that they offered him a Carpentry Apprenticeship, which was Jamal's goal since the beginning of the program. He is happily moving forward with his life and is saving for his own home.

BAIL ACCOMMODATION SUPPORT PROGRAM (BASP)

- Expanded community supervision and reintegration through BASP, which provides short term accommodation for alleged offenders on bail, as an alternative to being remanded in custody.
- AnglicareSA works with DCS and the court to support pathways to bail for people in custody who do not have suitable accommodation for release to bail.

Strategy 2: Employment and Industry

DCS continues to invest in employment and industry pathways for people in custody to provide opportunities to upskill and find pathways to building a better life for themselves when their sentence is complete. In addition, partnerships are developed between DCS and the South Australian business sector to improve the employment outcomes for prisoners and offenders.

PRISON INDUSTRIES

- DCS maintains a strong industry program committed to growing business opportunities and providing work and employment opportunities to prisoners.
- Prison industries provides a structured day, routine, and working environment that reflects community life and promotes a strong work ethic and teamwork skills.
- Enabling prisoners to engage in meaningful work has produced real goods and services.

GARDEN PRODUCE AT PORT LINCOLN PRISON (PLP)

- People in prison learn skills they can utilise upon their release through the growing of fresh flowers which are sold to local businesses or used to raise money for charity.
- PLP has created opportunities to expand and diversify prison industries through concentrated efforts to discover what works best in the local market.

Good News Story

"We definitely see the benefit, and by having a person in prison working they are meaningfully engaged ... People in prison seem to be happy working and getting involved and being rewarded with a sense of achievement and meaningful training" – Prison Industries Manager

"The program also is about upskilling people for when they leave prison, and they can go through Certificate I to IV in horticulture or agriculture... This way they can make a valuable contribution to society rather than being left to their own devices" – PLP General Manager



Olive oil award presentation at the Royal Adelaide Show 2022

CADELL TRAINING CENTRE (CTC)

- CTC prison industries has been producing olives at the prison's grove for the past 19 years. The olives are sent away to be processed into oil, which is transported back to the prison for bottling.
- CTC Prison Industries Manager: *"The prisoners do amazing work with the olives in their role to create the oil. It gives them a sense of accomplishment and pride and a better understanding of the full process from 'tree to table'."*
- Money raised from the sale of the olive oil goes back into the prison system and can be used for machinery or equipment upgrades at CTC.
- The CTC extra virgin olive oil won three bronze medals and one silver at the 2022 Royal Adelaide Show Olive Awards for their extra virgin oil.

VOCATIONAL EMPLOYMENT TRAINING (VET)

- Training provides employment skills to participants and is aligned with DCS Prison Industries programs and current employment shortages in the community.
- A key aspect is effective partnerships with external Registered Trade Organisations in the delivery of training.
- Approximately 900 students under the custody or supervision of DCS enrol in VET every year.

U-TURN PROGRAM AT ADELAIDE WOMEN'S PRISON (AWP)

- An opportunity for women in custody to work alongside Mossop Construction + Interiors, Total Space Design and TAFE SA to rebuild an environment that is gender responsive, safe and provides meaningful space for staff interaction with prisoners, promoting normalisation within a secure environment preparing for a successful transition into the community.
- Participation led to women obtaining new skills and qualifications through training and practical on-site application. Many of the women engaged in the program have taken up employment in the construction industry upon release from custody and have not returned to prison.



The new communal areas within the AWP cell block accommodation built as part of the U-Turn program.



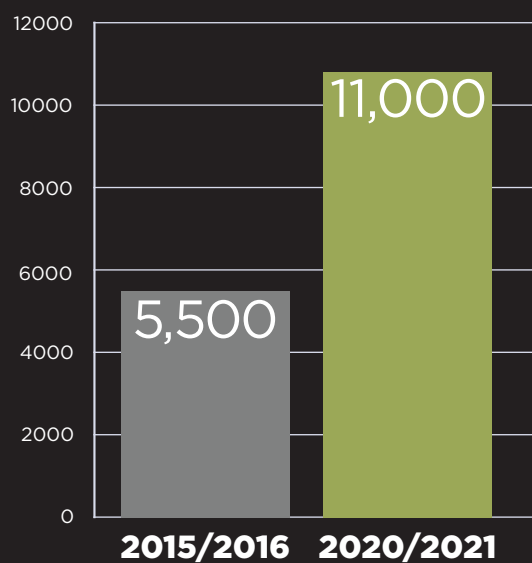
Strategy 3: Prioritising Target Cohorts

The Department demonstrates that investing in priority cohorts results in valuable outcomes and learnings that help to tailor services to participants' needs. This is proven through the implementation of new initiatives, expansion of intensive criminogenic rehabilitation programs and evaluation.

REHABILITATION PROGRAMS

- Since 2016 DCS has increased the suite of evidence-based rehabilitation programs targeted to the needs of priority cohorts.
- The Rehabilitation Programs Branch team have increased with an additional 32 FTE, which is an increase of 150%, and by expanding partnerships for additional drug and alcohol treatment services.

DCS REHABILITATION PROGRAM HOURS COMPLETE



- In 2021/22 645 prisoners were engaged in evidence-based rehabilitation programs addressing behaviour related to violence, domestic and family violence, sexual and general offending.

VIOLENCE PREVENTION PROGRAM (VPP)

- This evidence-based program developed by DCS has demonstrated a 55% reduction in violent offending, and 22% reduction in overall offending for participants. In addition, it has been adopted by three other jurisdictions.

ABORIGINAL MEN-FAMILY VIOLENCE PROGRAM (AM-FVP) AND VIOLENCE PREVENTION PROGRAM FOR ABORIGINAL MEN (VPP-AM)

- These two programs were delivered by DCS in direct consultation with Aboriginal communities to provide evidence-based, culturally responsive specialist violence prevention programs for Aboriginal men.
- VPP-AM leads the nation with a 97% completion rate and was awarded 2022 Australian Crime and Violence Prevention Award.

SELF-MANAGEMENT & RECOVERY TRAINING (SMART) RECOVERY PROGRAM

- OARS Community Transitions provide alcohol and other drug (AOD) services to short-term and remanded prisoners at several DCS sites.
- The SMART Recovery Program helps assist clients' problematic behaviours around AOD, addressing motivation, coping with urges, problem solving and lifestyle balance.

HIGH INTENSITY TREATMENT (HIT) PROGRAM

- The HIT Program supports individuals to successfully complete their Interim and Extended Supervision Orders in the community.
- The program delivers intensive, culturally safe, individualised case management and rehabilitation. A key component involves the design and implementation of a culturally specific service response for Aboriginal clients.

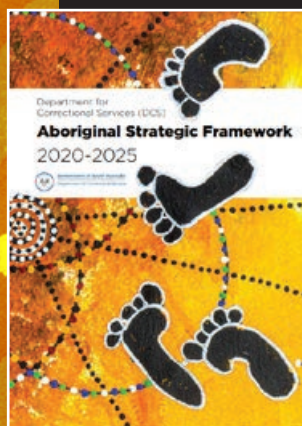
BUILT ENVIRONMENTS

- DCS appreciates the importance of improving built environments within our various facilities to meet the needs of different cohorts, and support the engagement of prisoners in education, cultural, criminogenic and life-skills programs.
- Redevelopment of accommodation areas simultaneously builds an environment that supports prisoner mental health and wellbeing, optimises opportunities for rehabilitation and creates a focus on outcomes for families and reintegration.
- Built environments increase accessibility for prisoners in motivating and ensuring greater participation in activities that contribute to rehabilitation.



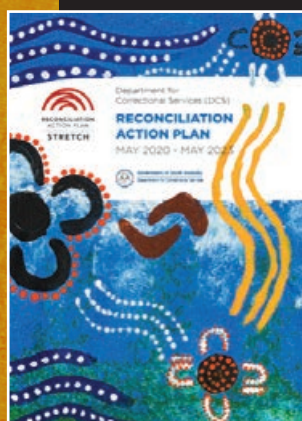
Strategy 4: Strategy for Aboriginal Offenders

DCS continues to enhance rehabilitation outcomes for Aboriginal prisoners and offenders by recognising their diverse cultures and responding to their complex issues and the high levels of intergenerational trauma.



ABORIGINAL STRATEGIC FRAMEWORK 2020-2025

- The Framework provides a culturally informed roadmap for DCS to continue to address the complex needs of Aboriginal prisoners and offenders, build the cultural competency of our workforce and strengthen our partnerships with Aboriginal stakeholders.



DCS STRETCH RECONCILIATION ACTION PLAN 2020-2023

- This three-year stretch forms a key part of DCS' ongoing commitment to meeting the cultural needs of our our Aboriginal staff, prisoners and offenders. The aspirational and forward-thinking plan outlines and supports our vision of an environment where Aboriginal staff, prisoners and stakeholders are culturally safe, and where non-Aboriginal staff and prisoners are aware of the ongoing importance of culture in the lives of people

LEMONGRASS PLACE

- Previously known as the Community Transition and Learning Centre, Lemongrass Place commenced operations January 2022. It is an 18-month pilot program supporting Aboriginal men to transition successfully from custody and return to regional or remote areas. An evaluation is being run in parallel to the pilot program.
- Located at the former Mulga Unit outside the Port Augusta Prison, Aboriginal men from regional and remote areas under DCS community supervision participate in residential cultural learning, building skills. A focus is placed on building the capacity of participants to transition successfully back to the community, to desist from crime long-term and engage more fully with employment and training opportunities.

ROAD TO REDEMPTION PROGRAM

- A partnership between DCS, Carey Training, Workskil and the SA Housing Authority, Road to Redemption is a specialist employment training program for Aboriginal people supervised in the community.
- It acts as a dedicated pre-employment program for Aboriginal ex-offenders as part of the State government's ongoing commitment to reduce the overrepresentation of Aboriginal people in the criminal justice system.
- The pilot program launched in March 2021 with 12 men engaged in 8 weeks of intensive full-time training.
 - *72.7% of participants gained at least 1 employment opportunity during or after the program.*
 - *Nine of the eleven participants went on to secure employment.*
- Due to the success of the program, the Road to Redemption Program #2 commenced in May 2022.
 - Through a focus on responding to ongoing labour shortages in the construction and civil construction industries by mobilising an additional workforce of job ready candidates, full certificate II in Construction was delivered with ongoing support and mentoring from the Work Ready Release Ready Program.
 - In addition, participants gained their White Card, Work Zone Traffic management, Excavator and Working at Heights tickets and completed accredited Aboriginal Mental Health First Aid training.



DCS partners Workskil Australia and Carey Training attend the 2022 Road to Redemption graduation

Good News Story (Road to Redemption)

- *Max (name has been changed) a 29-year-old Aboriginal man, set a goal to further his training in construction and gain employment to support his family and younger siblings.*
- *Whilst in Port Augusta Prison, Max completed his Certificate II in Construction, as well as the Violence Prevention Program, prior to release. He returned to his family in Whyalla and there received support from Workskil.*
- *When the Road to Redemption Program began, Workskil helped arrange 11 weeks of accommodation for Max to stay in Port Adelaide while completing the training.*
- *Max showed great motivation for the program, was punctual and readily applied feedback from instructors at Carey Training. Max graduated and received his certificate from the Minister for Correctional Services and the Chief Executive of DCS.*
- *Working closely with his WRRR Employment Broker, Max was referred to various employers and was successful in being hired as a Roofing Labourer in Adelaide.*
- *Max has commenced work, continues to display incredible motivation for his job which requires long commutes by public transport. He is still working on getting his drivers license and getting long-term accommodation for himself and his family.*

ABORIGINAL ALCOHOL AND OTHER DRUG COUNSELLING SERVICES

- This service continues to improve access to culturally appropriate alcohol and other drugs support for Aboriginal prisoners and offenders, through formalising partnerships with Aboriginal Community Controlled Organisations, such as Aboriginal Drug and Alcohol Council of SA.
- This highlights the increasing access to counselling services for individuals imprisoned within SA through investing in partnerships in the Aboriginal Community Controlled Sector.

CROSS-BORDERS PROGRAMS

- The Cross Borders Indigenous Family Violence Program (CBIFV) began in 2007 with the support of the Western Australian Department of Corrective Services and the Northern Territory Department of Justice, highlighting the effectiveness and success of a long-term partnership between different jurisdictions.
- The CBIFV works with Aboriginal men over a 4-week period, primarily within the Ngaanyatjarra Pitjanjatjara Yankunytjatjara (NPY) Lands, and is also delivered at Port Augusta Prison for Indigenous men who have engaged in domestic abuse and plan to return to the NPY Lands.
- The CBIFV challenges abuse-supportive attitudes and encourages participants to take responsibility for their thoughts and behaviour, in a culturally responsive manner.



Strategy 5: DCS Agency and Staff Response

Throughout 10by20, DCS has continued to prioritise staff growth, create opportunities for skills improvement, and an ongoing expansion of available supports to enhance wellbeing, resilience and professional development.

Message of thanks to DCS Staff

There has been an outstanding demonstration of commitment and passion from DCS staff which has led to the success on reducing the rate of recidivism in SA.



Focused efforts of staff have led to meaningful contributions and outcomes for offenders and the wider community.

DCS LEARNING ACADEMY

- The Learning Academy was established in 2020, focusing on professional training standards and leadership development for the Department.
- The Learning Academy develops, reviews and delivers training programs to enhance and progress DCS' agency and staff response to the 10by20 strategy, as well as ensuring DCS has sufficient resources, capabilities and structures to achieve 10by20 targets.
- The Certificate III in Correctional Practice was developed specifically for ICU staff and their unique need to enhance interactions with people on Electronic Monitoring in the community.
- Investing in 'Connected Leadership' workshops for DCS Statewide Operations Leaders and Community Corrections Leaders.



May 2022 Aboriginal Traineeship new starters

ABORIGINAL TRAINEESHIP PROGRAM

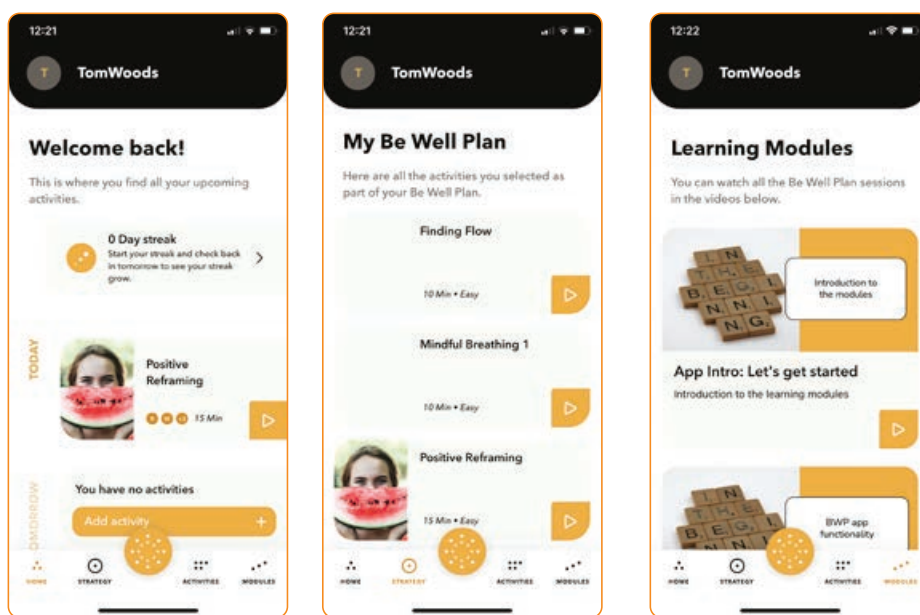
- The Aboriginal Traineeship Program is a SA Government-wide plan to increase employment of Aboriginal people in the public sector and provide mentoring and leadership opportunities for Aboriginal public sector employees.
- The most recent group of trainees began in May 2022 and have all been placed in different business units throughout DCS after a three-day induction led by Aboriginal Services.

iSAFE AND END-TO-END CASE MANAGEMENT

- The iSAFE program is a large-scale business transformation initiative that will see DCS transition off the current system to a modern Integrated Offender Management System.
- The implementation will bring a contemporary, flexible and agile IT system that supports the transformation of DCS' current offender case management model.
- It will also enable a more integrated, connected and coordinated end-to-end approach that provides the highest level of safety and security to the community, victims, staff, and offenders.
- The aim is for iSAFE to 'go live' at the end of 2023, with preparation involving comprehensive user training, development of user supports across DCS sites.

WELLBEING AND RESILIENCE PROGRAM

- In partnership with the South Australian Health and Medical Research Institute (SAHMRI) Wellbeing and Resilience Centre, DCS equips staff with skills to build their positive mental health and grow through challenges.
- DCS is the first SA government agency to access the SAHMRI Be Well Plan app, enabling personalised mental health support anytime and anywhere.



Be Well App screen captures

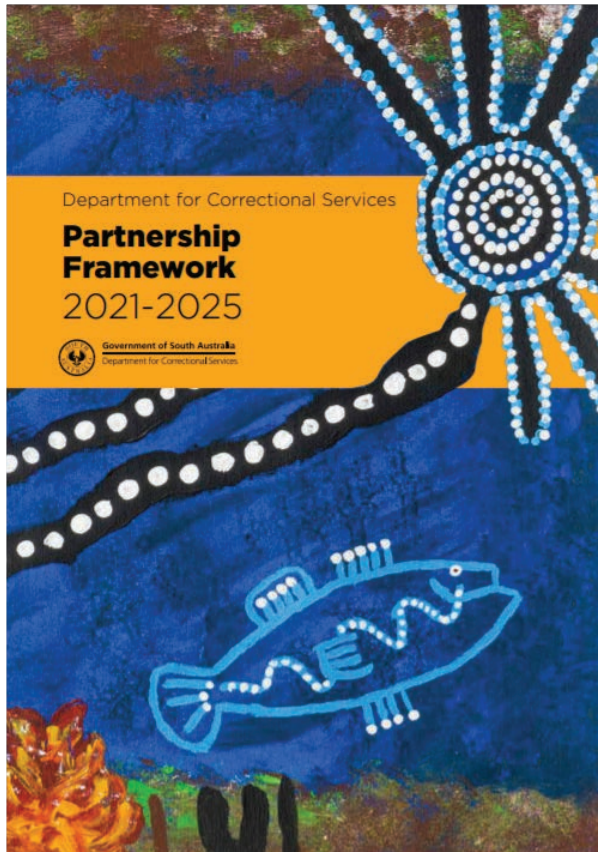
DCS GRADUATE PROGRAM

- The program offers relevant, practical skills and experiences for recent university graduates across DCS and highlights DCS' commitment to be an employer of choice and will ensure graduates have the skillset needed to contribute to the Department long-term.
- The program pilot ran from August 2021 to June 2022 with over twenty graduates participating and involved monthly development sessions with key staff as well as site visitations.

Strategy 6: Partnerships and Collaboration

We would like to take this opportunity to thank all our partners, we are very grateful for the vital support you provide, and acknowledge the tremendous work and efforts made to work alongside us to achieve the 10by20 strategy.





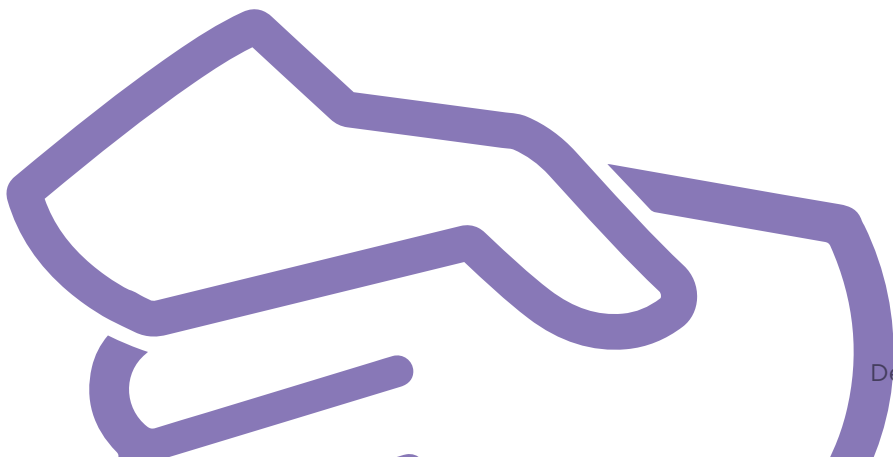
PARTNERSHIP FRAMEWORK 2021-2025

- Released in late 2021, the framework established a whole of Department approach for engaging with our partners and stakeholders.
- With an emphasis of engaging directly with our partners, a DCS Partnerships Forum was held October 2021 at the Adelaide Convention Centre, which facilitated discussion and direct feedback with DCS Executive members and the Minister for Correctional Services.



REMAND TO BAIL PILOT PROGRAM

- In seeking to address a trending increase in the remand prisoner population, DCS embarked on a 12-month partnership with the Legal Services Commission from late 2021.
- A Justice Liaison Officer was appointed as a specialist resource to take prompt action with respect to bail applications, aiming to greatly reduce the time taken to achieve bail which will have flow on effects for the remand population.
- The Remand to Bail Pilot has demonstrated great promise and subsequently a full evaluation will be completed in late 2022 to measure program outcomes.



PRISONER EDUCATION NETWORK (PEN)

- The PEN is a technology solution that enables prisoner access to learning and education programs, specifically those that address numeracy and literacy needs, computer literacy and vocational training.
- The PEN can be accessed across all prisons (except the ARC) and contain teaching resources from partner Registered Trade Organisations.
- Investment in the PEN has led to a partnership with TAFE SA and proven to be successful in creating positive outcomes for offenders and reintegration back to the community through the Workskil WRRR program.

GREYHOUND ADOPTION PROGRAM

- In partnership with Greyhounds as Pets SA (GAPSA), greyhounds are placed in an adoption program at AWP and Mobilong Prison where prisoners complete the domestication training program prior to the greyhounds being adopted within the community.
- The program has proven extremely beneficial through rehabilitation outcomes for both the dogs and participants, supporting prisoners in their journey through the system and giving a new sense of purpose and motivation.
- The successes are highlighted through the ABC program *'Miriam Margolyes: Australia Unmasked'*.



Participant of the Greyhound Program with dog



Looking Forward

The Department is building on the momentum of the successful 10by20 initiatives, by committing to a new target to reduce reoffending 20% by 2026. This will result in a new reoffending target rate of 36.8%, down 20% from the original baseline of 46.1%. Through the 20by26 Strategy DCS will continue to invest in innovative and effective ways to drive down rates of reoffending and enhance community-based reintegration responses.

The new 20by26 target of 36.8% will be measured at 30 June 2028, in line with national counting rules that measure the rate of return to corrective services¹. The final measure is schedule to be published by the Productivity Commission in January 2029.

To achieve the 20by26 target, strategies will be identified that:

- Deliver more of what already works.
- Broaden effective approaches to include remand cohorts.
- Target harder to impact, higher risk, recidivist offenders through programs of increased intensity.

It is anticipated that key focus areas for 20by26 will include:

- Developing the policy and service responses necessary to reduce the rates of Aboriginal people in custody.
- Access to housing, noting the well-established link between appropriate accommodation and reduced reoffending.
- Joined up service responses to make community reintegration safer and more effective through housing, drug and alcohol supports and mental health interventions.

We appreciate and commend the great efforts of our DCS staff and partners who passionately and tirelessly work to continue to achieve better outcomes for our clients and the community.

¹ Report on Government Services (RoGS) recidivism measure of prisoners released from custody who return to prison or community corrections within two years.

Acronyms List

10by20	Strategy for Reducing Reoffending 10% by year 2020
20by26	Strategy for Reducing Reoffending 20% by year 2026
AM-VPP	Aboriginal Men-Family Violence Program
AOD	Alcohol and other drugs
ARC	Adelaide Remand Centre
AWP	Adelaide Women's Prison
BASP	Bail Accommodation Support Program
CBIFVP	Cross Borders Indigenous Family Violence Program
COHD	Court Ordered Home Detention
CTC	Cadell Training Centre
DCS	Department for Correctional Services
GAPSA	Greyhounds as Pets SA
HD	Home Detention
HISSP	Home Detention Integrated Support Services Program
HIT	High Intensity Treatment Program
NPY	Ngaanyatjarra Pitjanjatjara Yankunytjatjara Lands
NGO	Non-Government Organisation
OARS	Offenders Aid and Rehabilitation Services Community Transitions
PAP	Port Augusta Prison
PEN	Prisoner Education Network
PLP	Port Lincoln Prison
RoGS	Report on Government Services
ROHD	Release Ordered Home Detention
SA	South Australia
SAHMRI	South Australian Health and Medical Research Institute
SMART	Self-Management & Recovery Training Recovery Program
TAFE SA	Technical and Further Education SA
VET	Vocational Employment Training
VPP-AM	Violence Prevention Program for Aboriginal Men
VPP	Violence Prevention Program
WRRR	Work Ready, Release Ready






REDUCING REOFFENDING 10% BY 2020



Government
of South Australia

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